

COMMISSION ON THE ORGANIZATION OF THE GOVERNMENT  
FOR THE CONDUCT OF FOREIGN POLICY

2025 M STREET, N.W.

WASHINGTON, D.C. 20506

October 30, 1974

MEMORANDUM FOR Committee II: Intelligence

Amb. Robert D. Murphy, Chairman  
Rep. Peter H. B. Frelinghuysen  
Mr. Arend D. Lubbers  
Dr. David M. Abshire  
Mr. William J. Casey

SUBJECT: Further Reading Material on Intelligence

In partial preparation for the November 18 meeting of Committee II, we are forwarding a set of papers, assembled by Tom Reckford, concerning the recent "Conference on the CIA and Covert Action." The conference, which was held in Washington, was sponsored by the Center for National Security Studies. The papers include:

- a. Reckford's summary of the proceedings.
- b. "The View From Langley" ... an important speech by William Colby, the Director of Central Intelligence, which discusses covert action in an open way for the first time.
- c. "Implications of Decision-Making for Covert Operations" by Morton Halperin, an essay that draws some provocative suggestions for organizational and procedural change from three case studies.
- d. "Following the Scenario: Reflections on Five Case Histories in the Mode and Aftermath of CIA Intervention" by Roger Morris, a highly critical examination of some little-known cases with several suggestions for change.

The research papers commissioned on covert operation will also be forwarded as soon as they are ready.

*Francis O. Wilcox*  
Francis O. Wilcox  
Executive Director

Enclosures

NSC Referral Not Required